

**MOTION BY SUPERVISORS MARK RIDLEY-THOMAS  
AND SHEILA KUEHL**

**FEBRUARY 7, 2017**

**Measure H Collaborative Revenue Planning Process**

On February 9, 2016, the Board of Supervisors (Board) adopted a coordinated set of 47 strategies to combat homelessness, including strategies in which cities, business and faith leaders can participate. Additionally, the Board approved one-time funds of \$100 million to initiate implementation of the strategies that require funding. In January 2016, the Los Angeles Homeless Services Authority conducted an analysis entitled "Homeless Housing Gaps in the County of Los Angeles," which projected the ongoing unmet need for homeless housing and services to be \$450 million per year (not including any construction costs).

On December 6, 2016, the Boards adopted an ordinance placing Measure H, a ¼ cent special sales tax for a period of 10 years, on the March 7, 2017 countywide election ballot. Measure H is projected to generate approximately \$355 million per year, with revenue solely to be used to prevent and combat homelessness in Los Angeles County. In the ordinance, the Board identified the allowable uses of the Measure H revenue, which include 17 existing Homeless Initiative strategies and 4 new strategies.

**MOTION**

Solis	_____
Kuehl	_____
Hahn	_____
Barger	_____
Ridley-Thomas	_____

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These strategies were adopted after an inclusive and comprehensive planning process that included 18 policy summits on nine topics from October to December 2015 which brought together over 1,100 participants from 25 County departments, 30 cities and over 100 community stakeholder organizations, including four focus groups with homeless and formerly homeless persons with lived experience

Under the ordinance, the Board must approve an annual expenditure plan for the Measure H revenue. Once adopted, that plan would be subject to annual independent audits. Further, all expenditures would be reviewed by a Citizens' Homeless Initiative Oversight Advisory Board, which will publish a complete accounting of allocations each year.

To inform the Chief Executive Officer's (CEO) funding recommendations to the Board, it is imperative that the CEO bring together key stakeholders in an inclusive planning process, which draws on the experience, expertise, and wisdom of cities, homeless service providers and experts, the faith and business communities, formerly homeless individuals and County departments.

**WE THEREFORE MOVE THAT THE BOARD OF SUPERVISORS:**

Instruct the Chief Executive Officer to:

- (1) Convene the planning group and conduct the planning process described in the attached "Measure H Revenue Planning Process" (Attachment A), which was discussed with the Homeless Policy Deputies on January 26, 2017;

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(2) Secure detailed funding requests from the lead agencies for each of the strategies eligible for Measure H funding, per the ordinance approved by the Board on December 6, 2016, as set forth on the attached chart, "Potential Utilization by Los Angeles County of Annual Revenue to Combat Homelessness". These funding requests will inform the work of the planning group.

(3) Should the voters approve Measure H on March 7, 2017, report back to the Board on June 13, 2017 with final Measure H funding recommendations for each eligible strategy for FY 2017-18 and preliminary funding recommendations for FY 2018-19 and FY 2019-20.

**# # # #**

(YV/DW)

## MEASURE H REVENUE PLANNING PROCESS

### Purpose

- Develop recommendations to the Board of Supervisors regarding the utilization of the revenue from Measure H, the March 7 special homeless sales tax measure, if the measure is approved by voters.
- Recommendations will cover three fiscal years, with annual revisions if needed.

### Composition of the Planning Group

- Director, CEO Office of Homelessness - Lead
- One representative from each of the following County departments: CDC/HACoLA, DCFS, DPSS, DHS, DMH, DPH, LASD, Military and Veterans Affairs, Regional Planning, Probation, and Workforce Development, Aging, and Community Services
- Two representatives from LAHSA
- Two representatives from Home for Good and the Business Leaders Task Force
- Two representatives from LAHSA's Lived Experience Advisory Group
- Five faith community representatives
- Cities representing each Council of Governments (COG) and the North County Transportation Coalition (NCTC), and the City of Los Angeles – Two representatives each from the Gateway and San Gabriel COGs due to the number of cities they represent, one representative from the other COGs and NCTC, and two representatives from the City of Los Angeles
- Twelve homeless services provider representatives who will be the provider members of the Regional Homelessness Advisory Council (HI Strategy E17), including one representative per SPA, an additional representative from SPA 4, and three at-large provider members
- Five local homeless and housing policy experts

### Timeline for Planning Process

Mid-March 2017	Planning Meeting #1: Review process and presentation of information on each strategy, both new and current. Planning meetings last three hours. Proposed meeting location is at the United Way.
April 2017	Planning Meetings #2 and #3: Discuss funding for each strategy. Reach consensus to the extent possible.
Late April – Early May 2017	Community Engagement to solicit input on the recommendations: <ol style="list-style-type: none"> <li>1. Community Web Meeting: Target community at large</li> <li>2. Lived Experience Advisory Group Meeting: Individuals with lived experience of homelessness</li> <li>3. Community feedback via Homeless Initiative website</li> </ol>
Early May 2017	Planning Meeting #4: Further discussion of outstanding areas and community feedback. To the extent full consensus not reached, discuss if/how to convey lack of consensus in the Board letter.
5/25/2017	Homeless Policy Deputies Meeting: Review/discuss Board letter and recommendations to the Board
6/13/2017	Board of Supervisors meeting for review and deliberations on recommendations

# POTENTIAL UTILIZATION BY LOS ANGELES COUNTY OF ANNUAL REVENUE TO COMBAT HOMELESSNESS

<u>CREATE A COORDINATED SYSTEM</u>	
Countywide Outreach System (E6)	Enhance the Emergency Shelter System (E8)
Strengthen the Coordinated Entry System (E7)	Enhanced Services for Transition Age Youth (E14)

## SUBSIDIZE HOUSING

- Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI (B1)
- Partner with Cities to Expand Rapid Re-Housing (B3)
- Facilitate Utilization of Federal Housing Subsidies (B4)
- Family Reunification Housing Subsidy (B6)
- Interim/Bridge Housing for those Exiting Institutions (B7)

## PREVENT HOMELESSNESS

- Homeless Prevention Program for Families (A1)
- Homeless Prevention Program for Individuals*

## PROVIDE CASE MANAGEMENT & SERVICES

- Expand Jail In Reach (D2)
- Regional Integrated Re-entry Networks – Homeless Focus (D4)
- Criminal Record Clearing Project (D6)
- Provide Services and Rental Subsidies for Permanent Supportive Housing*

## INCREASE INCOME

- Increase Employment for Homeless Adults by Supporting Social Enterprise (C2)
- Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness (C4)
- Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness (C5)
- Targeted SSI Advocacy for Inmates (C6)
- Subsidized Employment for Homeless Adults – Employment services, case management*

## RESERVE FUND FOR UNANTICIPATED NEEDS

## AFFORDABLE HOUSING FOR THE HOMELESS

*Preserve current affordable housing and promote the development of affordable housing for homeless families and individuals*

Homeless Initiative strategies approved by the Board of Supervisors on February 9, 2016 are identified with a letter and number in parentheses, e.g. (A1). Strategies in **blue bold italics** were added in the special sales tax ordinance approved by the Board of Supervisor on December 6, 2016.